



Public Works

Introduction to Department

- Department Consists of 36 Employees
- Areas of Responsibility
 - Transportation
 - Sanitation
 - Facilities
 - Fleet
 - Engineering
 - Utilities

Major Responsibilities- Programs

Street/Transportation

Construction of Roads/Bridges/Sidewalks, Paving, Snow Plowing, Rail Line Maintenance, Street Lights, Traffic Signals, Street Sweeping, Road Striping, Debris Removal

Staff Equivalent: 10 people

Sanitation

Trash/Recycling Collection, Transfer Station, Beach Trash, Waste Oil, Universal Waste, Hazardous Waste Disposal

Staff Equivalent: 4 people

Utilities

Drainage Pipe, Catch Basins Installation and Maintenance, Sewer piping and manholes, Detention Ponds

Staff Equivalent: 7 people

Facilities

Camp Ellis Pier, Train Station, Citywide electrical repairs, Contracted Service coordination, repairs, painting, equipment servicing

Staff Equivalent: 4 people

Engineering

Civil Engineering Designs, Permitting, Stormwater Management, Surveying, GIS Mapping, Construction and Utility Inspection

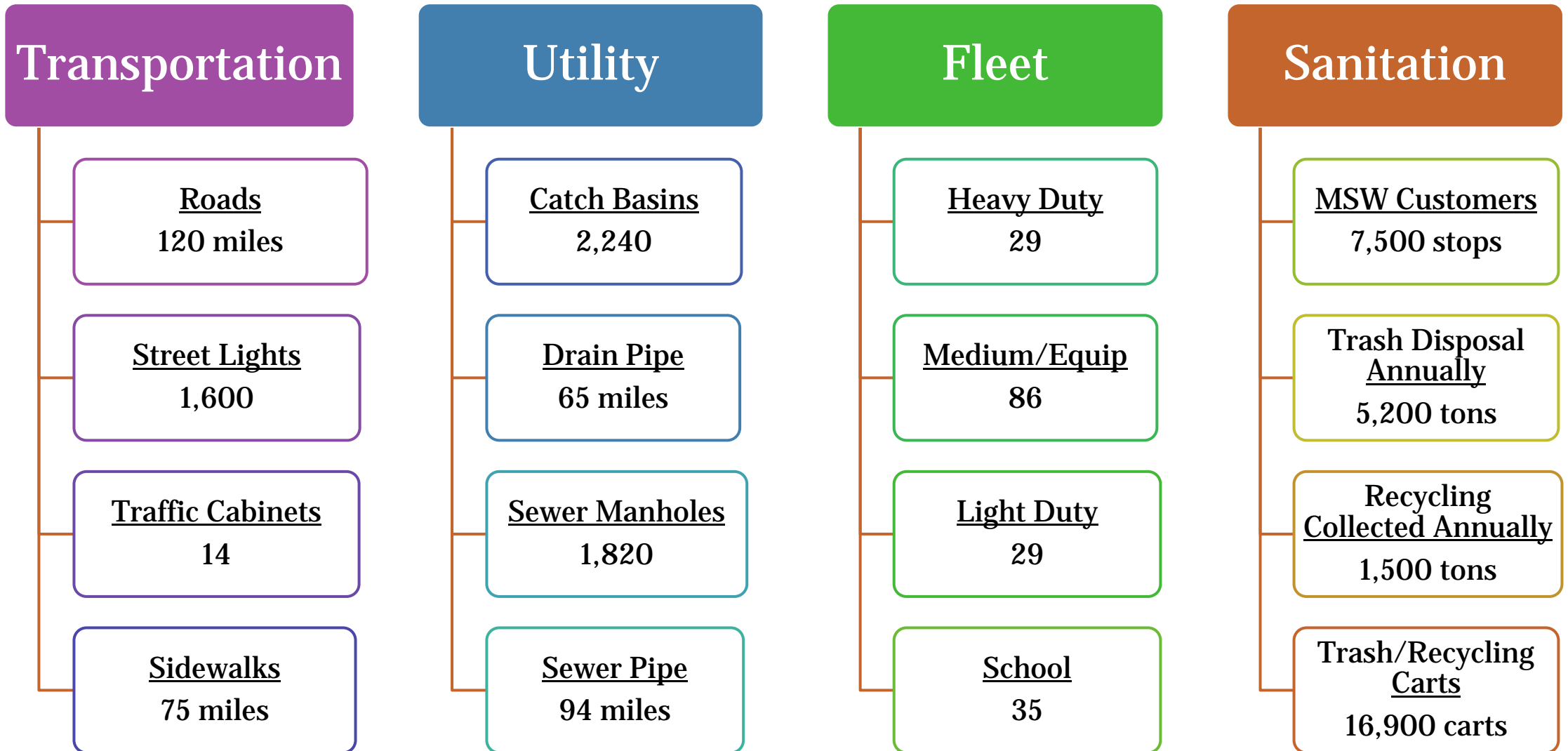
Staff Equivalent: 3.5 people

Fleet

Citywide Vehicle Repair, Diagnostics, Contracted Services, Preventative Maintenance, Vehicle Procurement and Disposal, Inspections and Condition Assessments

Staff Equivalent: 6.5 people

Responsibilities- Assets



Significant Accomplishments

- **Utilizing State and Federal Grant Programs**
 - Goosefare Watershed, Railroad Line Rehabilitation, Market Street Reconstruction, Industrial Park Culvert, Bradley, Bayview, and Market St Paving Projects (*over \$540,000 in external funding for Saco*).
- **Increasing Data Driven Analysis/Decision Making**
 - Annual Ratings of roads, drain system, sewer system, Citywide Vehicle and Equipment, and now Facilities.
- **Balancing In-House and Contracted Services**
 - Provide core services with existing workforce and supplement specialty services to reduce costs to City.

Current/Ongoing Projects

Ongoing Initiatives

- Rt. 112 bypass study with MTA/MDOT
- Saco River dredging and beach nourishment
- Goosefare Brook water quality improvement projects
- Mandatory Stormwater Compliance Updates

Bond Project Implementation

- Establish schedules, cash flow, and designs for 10 projects totaling \$12M.
- Supplement projects with in-house staff and resources to stay on budget.
- Balance bond project schedules with core service delivery needs.

Recognized and/or Potential Challenges

- **Infrastructure Growth**

- New Homes= more roads for plowing, expands trash/recycling services, technology upgrades to traffic signals, stormwater management demands, existing infrastructure capacity issues.

- **State of the Economy**

- A booming economy actually brings about challenges for Public Works regarding workforce hiring/retention, timeliness and cost of contracted services, a public desire for increases in services provided.

- **Changing Landscape of Transportation Priorities**

- Meeting the needs of multimodal transportation (vehicles, pedestrians, bikes, public transit).

Looking Forward

- **Goals for the upcoming year**
 - Complete the data support and finalize the Asset Management Plan.
 - Explore new areas of collaboration with neighboring communities.
 - Implement a schedule for completion of the bond projects in the next two years.
 - Establish measures to incentivize employees to train, stay, and progress with Saco.
 - Participate on reaching a decision point on two key initiatives: Camp Ellis Erosion and a Downtown/Rt. 112 Traffic Mitigation Plan